

Parallel Working Groups: From Ambition to Action

Information for Participants

The afternoon session will include two parallel Working Groups, aimed at moving from the broader discussion on biodiversity, business and finance towards **practical priorities and actions** to accelerate the transition to nature-positive business and financial models.

Session timing and logistics

The two Working Groups will take place **in parallel during the afternoon session**. Participants will join the group indicated in their registration.

Each group will be an **interactive working session**, rather than a conventional panel. Participants are encouraged to contribute actively, drawing on their experience and expertise.

The discussions will be informed by the **IPBES Business and Biodiversity Assessment** and by participants' perspectives. The aim is to identify **what needs to change, who needs to act, and what can enable action**.

Each Working Group will conclude with a **maximum 5-minute report-back to the plenary**, covering: **the main challenge, key messages, priority actions, principal actors, and one key message for the future**.

WG1 – Measuring, Managing and Financing the Business Transition towards Nature-Positive Models

Core question

How can businesses and financial institutions move from recognising nature-related dependencies, impacts and risks towards measurable action and investment in nature-positive transformation?

The discussion will focus on how nature can be better integrated into mainstream business and financial decision-making, including through **data, metrics and disclosure; corporate strategy and risk management; and the mobilisation of finance** towards nature-positive activities.

Participants are invited to share concrete experience and identify what is already working, where the main gaps lie, and what needs to change over the next three to five years.

The discussion should address:

- What are the main **barriers** to integrating biodiversity into business and financial decisions?
- Which **tools, approaches and practices** could be scaled up?
- What **practical changes** are needed from businesses, financial institutions, public authorities and knowledge providers?
- How can capital be better **redirected towards nature-positive transformation**?
- Where is **collaboration** between different actors essential?

Expected outcome: a small number of actionable priorities identifying, where possible, **what needs to change, who needs to act, what action is required, and what would enable implementation**.

WG2 – Transforming Value Chains and Building Partnerships for Biodiversity Restoration

Core question

How can companies move beyond their own operational boundaries to transform value chains and collaborate with other actors to reduce pressures on biodiversity and contribute to nature protection, sustainable use and restoration?

Many business impacts and dependencies occur across **supply chains, production systems and landscapes**, beyond the boundaries of individual companies. Addressing them requires changes in sourcing and production practices, stronger relationships with suppliers and producers, and collaboration across sectors and places.

Participants are invited to share practical experience of **value-chain transformation, collaborative approaches and biodiversity restoration**, while identifying barriers to scaling them up.

The discussion should address:

- Where are the most significant biodiversity **impacts** occurring along value chains?
- What changes are needed in **production, sourcing and procurement**?
- How can companies work more effectively with **suppliers, farmers, producers and other value-chain actors**?
- When are **landscape-level or place-based approaches** needed?
- Which challenges require **collective action** rather than individual company initiatives?
- What partnerships, incentives or public-policy conditions could help **scale successful approaches**?

Expected outcome: a small number of actionable priorities distinguishing, where possible, between actions for **individual companies, value-chain or landscape-level collaboration, and public institutions or other actors**.

A shared principle for both Working Groups

Participants are encouraged to move from:

Ambition → Commitment → Action → Outcome

Rather than asking only “*What should be done?*”, the discussion should ask:

- **What practical change would make the greatest difference, who is in a position to make it happen, and what would enable implementation?**

The objective is **not formal consensus on every issue**, but a small number of **clear, evidence-informed and actionable messages** that can feed into the plenary discussion and subsequent work on business, finance and biodiversity.